

# Corporate Leniency Programs in the Cartel Lifecycle

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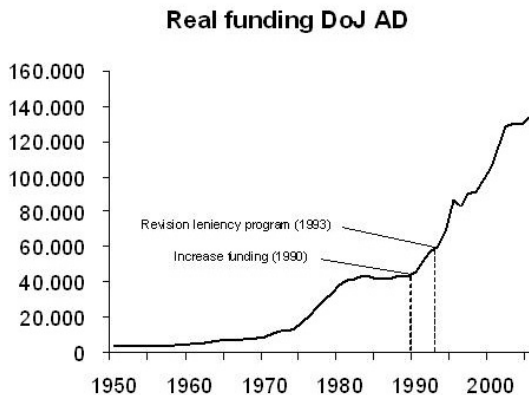
# Introduction

- Leniency program:

*'[..]granting of immunity from penalties or the reduction of penalties for antitrust violations in exchange for cooperation with the antitrust enforcement authority.'* (Wils, 2006)

- Leniency programs were first introduced in in the US (1978/Revision 1993) and in in the EU (1996/Revision 2002)
    - Corporate leniency programs
    - Individual leniency programs
    - Motta and Polo (2003), Spagnolo (2004), Aubert, Rey, Kovacic (2006)
- ⇒ Leniency programs typically seen as a success
- Adverse effects of leniency programs (Ellis and Wilson, 2003; Stephan, 2006)
- ⇒ Effectiveness of leniency programs ⇒ quality of leniency applications

# Timeline in US Antitrust Enforcement



(Source: Kingma, 2007 )

# Structure of the Market

- Pool of  $N$  markets
- Each market  $i$  consists of  $n_i \geq 2$  identical firms
- Infinite time horizon, discrete periods, common discount factor  $\delta$
- In each period each firm in industry  $i$  can choose from three types of behavior

$$\left. \begin{array}{l} \pi_i^n \text{ if firm competes} \\ \pi_i^c \text{ if firm colludes} \\ \pi_i^d \text{ if firm deviates} \end{array} \right\} \pi_i^d > \pi_i^c > \pi_i^n$$

- Cartelists employ grim trigger strategies

# Antitrust Enforcement/Timing

- Tools of antitrust authority

$$\left\{ \begin{array}{l} \beta \quad : \text{detection probability in period in which all firms colludes} \\ \lambda_2\beta \quad : \text{detection probability in period in which a firm deviates} \\ \lambda_0\beta \quad : \text{detection probability in period after cartel collapse} \\ F \quad : \text{fine levied by authority if firm is convicted} \end{array} \right.$$

where  $0 \leq \lambda_0 \leq 1, \lambda_2 \geq 1 \Rightarrow 1 \geq \lambda_2\beta \geq \beta \geq \lambda_0\beta \geq 0$

- Timing
  - Benchmark cartel enforcement ( $\underline{\beta}$ )  $\rightarrow$  Phase I
  - Increase in budget of antitrust division ( $\bar{\beta}$ )  $\rightarrow$  Phase II
  - Introduction of a leniency program ( $\bar{\beta}, L$ )  $\rightarrow$  Phase III

# Cartel Stability in Phase I: Benchmark Enforcement Model

- Payoffs

$$V_i^n = \frac{\pi_i^n}{1 - \delta}$$

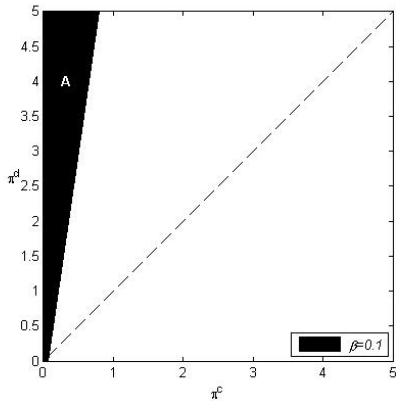
$$V_i^c = \frac{\pi_i^c + \beta(\delta V_i^n - F)}{(1 - (1 - \beta)\delta)}$$

$$V_i^d = \pi_i^d - \lambda_2 \beta F + \delta V_i^n - \delta \lambda_0 \beta (1 - \lambda_2 \beta) F$$

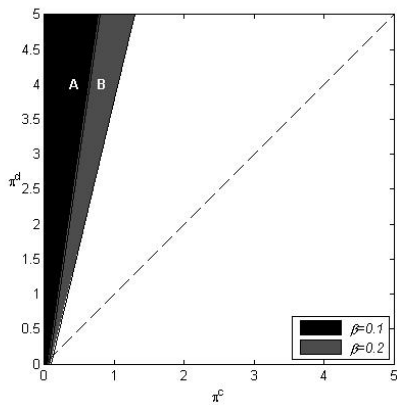
- Firm has incentive to deviate from a collusive agreement whenever

$$V_i^d > V_i^c > V_i^n$$

# Cartel Stability in Phase I $\Rightarrow \underline{\beta}$



# Cartel Stability in Phase II $\Rightarrow \bar{\beta}$





# Cartel Stability in Phase III (Leniency Program)

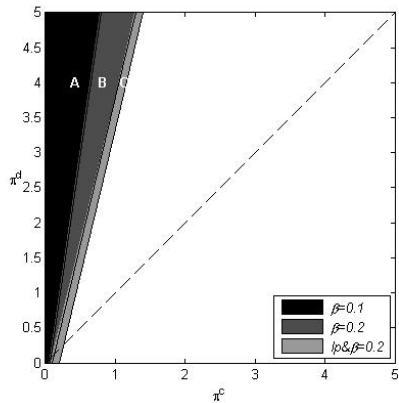
- Reductions in fines for first firm applying for leniency (e.g.  $\bar{r} = 0 \rightarrow$  full amnesty)
- Payoff

$$V_i^{dr} = \pi_i^d - \bar{r}F + \delta V_i^n - C$$

- Firm has incentive to defect and report whenever

$$V_i^{dr} > V_i^c > \max(V_i^d, V_i^n)$$

# Cartel Stability in Phase III $\Rightarrow \bar{\beta}, L, \bar{r} = 0$



# Reporting of Collapsed Cartels: Cleaning-out-the- Closet

- Payoffs

$$V_i^r = V_i^n - \bar{r}F - C$$

$$V_i^{nr} = V_i^n - \lambda_0\beta F$$

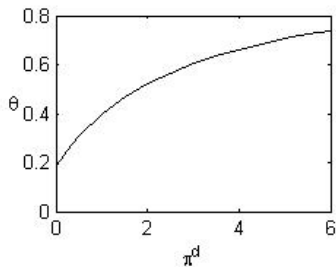
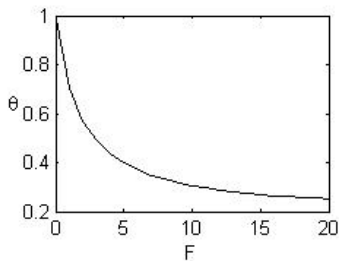
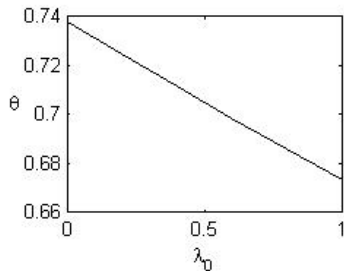
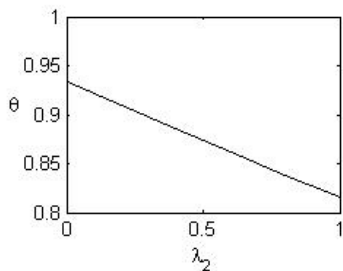
- A firm will claim leniency for a cartel which already broke up in the period before whenever

$$\begin{cases} \lambda_0\beta \geq \bar{r} & \text{if } C = 0 \\ F > \frac{C}{\lambda_0\beta - \bar{r}} & \text{if } C > 0 \end{cases}$$

- Inefficiency measure of leniency:

$$\theta = \frac{\text{number of collapsed cartels applying for leniency}}{\text{total number of leniency applications}}$$

# (In-)Efficiency of Leniency Program: Comparative Statics



# Concluding Remarks

- Number of leniency applications not necessarily an indication of its quality
- 'Cleaning-out-the-Closet Effect': collapsed cartels may have an incentive to apply for leniency → calls into question the effectiveness of current leniency programs
- 'Cleaning-out-the-Closet Effect' might be aggravated by budget constrained competition authorities

A cartel member operating in an environment where the detection probability is given by  $\beta_0, \beta, \beta_2$  and where the fine is given by  $F$  has an incentive to defect whenever it holds that

$$\pi_i^c - \pi_i^n > \beta F \quad (1)$$

$$\pi_i^d > \frac{1}{1 - \kappa} [\pi_i^c - \kappa \pi_i^n] - \left( \frac{1}{1 - \kappa} - \lambda_2 - \delta \lambda_0 (1 - \lambda_2 \beta) \right) \beta F \quad (2)$$

where  $\kappa \equiv (1 - \beta)\delta$

An increase of the detection probability  $\beta$ , makes it harder for a firm to sustain a collusive agreement (or equivalently slackens the ICC given in equation (2), whenever  $F \geq F^*$  where

$$F^* = -\frac{\delta(\pi_i^c - \pi_i^n)}{1 - \delta + [1 - \delta(1 - \beta)]^2[\delta\lambda_0(2\lambda_2\beta - 1) - \lambda_2]}$$

Leaving the detection probability unchanged, a firm will claim leniency for a collusive agreement whenever

$$\pi_i^c - \pi_i^n > \beta F \quad (3)$$

$$\bar{r}F + C < \pi_i^d - \frac{1}{1 - \kappa} (\pi_i^c - \kappa \pi_i^n) + \frac{\beta}{1 - \kappa} F \leq (\lambda_2 + \delta \lambda_0 (1 - \lambda_2 \beta)) \beta F \quad (4)$$